

ONTARIO RACING COMMISSION



52<sup>nd</sup>

*Annual & Statistical Report*

2001/2002

Ontario  
Racing  
Commission

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August 2002

The Honourable Tim Hudak  
Minister of Consumer and Business Services  
Parliament Buildings  
Queen's Park  
Toronto, Ontario

Dear Mr. Minister:

We are pleased to submit to you the Annual Report of the Ontario Racing Commission for the period ending March 31, 2002, pursuant to Section 15 (1) of the *Racing Commission Act, 2000*.

Yours sincerely,

A handwritten signature in cursive script, reading 'Stanley Sadinsky'.

Stanley Sadinsky, Q.C.  
Chair

Bernard Brennan, D.V.M., Member  
Patricia Bullock, Member  
Thomas Deacon, Q.C., Member  
Ernest Nock, Member



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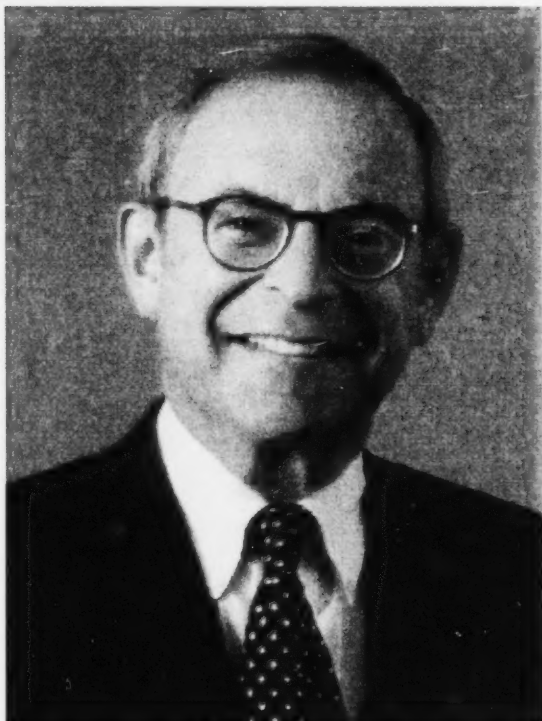
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# MESSAGE FROM THE CHAIR



We have been busy actively re-inventing the Commission to reflect its new corporate structure and its commitment to proactive industry regulation. Initiatives such as strengthening the Commission's Investigations Unit, establishing an Information Technology strategy for better client access to ORC services and customer service initiatives to enhance communication between Commission Officials and our stakeholders were all made possible as a result of the flexibility afforded by the Commission's new structure.

The changes represent a new beginning for the Ontario Racing Commission, at a time when the racing industry is experiencing a tremendous rebirth. We have been able to aggressively meet the challenges of a growing industry and have secured our position as one of the best regulated horse racing jurisdictions in North America.

*Stanley Zadinsky*

The last 15 months have been a time of active and remarkable change at the Ontario Racing Commission. Government initiatives designed to assist the racing industry, such as the pari-mutuel tax cut and the introduction of slot machines at racetracks, have contributed to tremendous growth and new prosperity within the industry. Indicators which gauge economic activity within the industry, such as race dates, number of licences issued, and purse and wagering levels, have all experienced healthy increases over this period.

In December 2000, new legislation was enacted to provide the Commission with the tools necessary to effectively regulate this evolving industry. The *Racing Commission Act, 2000* converted the Ontario Racing Commission into a self-financing agency which is now headed by a Governing Board. Removed from direct government financing but still a crown agency, the Commission remains accountable to government.

# MESSAGE FROM THE EXECUTIVE DIRECTOR



It has certainly proven to be a busy time for staff at the Ontario Racing Commission in our quest to keep pace with the growth within the industry and the changes to the Commission's corporate structure. Our accomplishments during our inaugural year as a self-financing agency have been quite remarkable.

The creation of a new corporate entity has required staff resources to focus on reinventing the Commission and creating a new operational infrastructure. New human resource policies and a code of conduct have been implemented for all staff as has a by-law and policies related to employee conflicts of interest. In addition, new financial and administrative procedures have been developed to recognize the Commission's new self-financing nature.

As a result of these structural changes, we have been able to meet the challenges of regulating a growing and dynamic industry. Increased resources to enhance the Commission's

compliance function, coupled with the development of a comprehensive investigations and enforcement strategy have increased the Commission's regulatory presence in the industry.

Several initiatives were put into place which have contributed to the Commission's commitment to providing proactive industry regulation. For example, Project ID, an educational program designed to ensure racetracks are meeting required security standards which restrict access to secure areas of the backstretch, was launched. The Commission also required racetracks to develop backstretch improvement plans as part of the licensing process and we continue to work with Stakeholders on items such as the Economic Impact Study which is evaluating the impact of slot machines on the horse racing industry.

These accomplishments have set the foundation for the Commission to continue its role in protecting the broader public interest within the horse racing industry. The stage is now set for the Commission to build upon and improve its regulation of the industry while at the same time fostering an environment that supports economic growth within the industry.

A handwritten signature in dark ink, appearing to read "John A. ...". The signature is fluid and cursive.



# MEMBERS OF THE GOVERNING BOARD

**Stanley Sadinsky, Q.C., Kingston**  
Appointed Chair of the Commission in 1994



Having served on the Commission in the early 1980's, Mr. Sadinsky was appointed as Chair in 1994. Born in Ottawa, Mr. Sadinsky is married and has two children. After graduating from Queen's University, he was called to the Bar in 1965. Mr. Sadinsky has taught law at Queen's University in Kingston since 1971, special-

izing in contract and gaming law. He was appointed Queen's Counsel in 1977. A long time fan of horse racing, Mr. Sadinsky was recently honoured with the Joan Pew Award, given out by the Association of Racing Commissioners International to a Commissioner who has displayed dedication, vision and vitality on behalf of racing. Mr. Sadinsky's current appointment expires on November 2, 2003.

**Herbert D. Bryant, Windsor**  
Appointed Vice Chair of the Commission in 1998



Born in Montreal in 1925, Mr. Bryant attended McGill University and obtained a degree in Commerce. He began a career in the automotive sales industry, ending with the sale of his business in 1971. Not content to sit back, Mr. Bryant went to the University of Windsor Law School and was called to the bar in 1977. Until 1993 Mr.

Bryant worked for Paroian Raphael Courey Cohen Houston in Windsor, Ontario. Currently Mr. Bryant serves as a Deputy Judge with the Ontario Court of Justice General Division Small Claims Court. His current appointment expires on August 23, 2004.

**Patricia Bullock, Burlington**  
Appointed 1997



Patricia Bullock was raised in a farming community in southern Ontario. After completing her post secondary education at York University and the University of Toronto, Ms. Bullock taught in the public school system, specializing in children with learning difficulties. Her time is now spent running Glengate Farms, which she

and her husband, James Bullock, bought in the early 1990's. Located near Mohawk Raceway, the Standardbred breeding farm has a roster of stallions, including the dominant trotting stallion, Balanced Image. The farm is also actively involved with transporting semen around the world and is working with the Equine Research Centre to perfect the freezing of equine semen. Her current appointment expires on April 29, 2003.

**Thomas Gerald Deacon, Q.C., Toronto**  
Appointed 1997



Called to the bar in 1962 and appointed Queen's Counsel in 1976, Mr. Deacon's law practice was directed primarily to varied real estate related transactions, including many redevelopment projects in downtown Toronto for such clients as Cadillac Fairview Corporation Limited, T. Eaton Company Limited and BCE Development Inc.

Married with two children and living in Toronto, Mr. Deacon is actively interested in Thoroughbred racing. His current appointment expires on April 29, 2003.

**Bruce Duncan, DVM, Rockwood**  
Appointed 1996



Born in Manitoba, Dr. Duncan received his Doctor of Veterinary Medicine from the Ontario Veterinary College and then continued in postgraduate studies in Large Animal Surgery at the University of Guelph. In 1973 Dr. Duncan established the Rockwood Equine Clinic, specializing in racehorse related cases. Dr.

Duncan has published in a number of veterinary medical journals and has served as an Ontario Racing Commission Veterinarian. While no longer driving, Dr. Duncan holds a Standardbred Trainer's Licence and has owned Standardbred racehorses in the past. A member of most Standardbred organizations in the province, Dr. Duncan also holds membership in the Canadian Veterinary Medical Association, the Ontario Veterinary Medical Association, the College of Veterinarians of Ontario and was founding president of the Ontario Association of Equine Practitioners. His current appointment expires on May 7, 2002.

**Ernest J. Nock, Oakville**  
Appointed 1997



A resident of Oakville, Mr. Nock has worked in various capacities in mortgage management, real estate and investment for a number of banks, real estate firms, insurance companies and other businesses. Mr. Nock currently serves as president of his own company, E.J. Nock Realty Consultants Ltd., a company primarily involved

in the financing and sales of income producing properties. Mr. Nock has also been involved in a variety of associations and clubs, including the Education Committee of the Real Estate Institute of Canada, Oakville Humane Society, American Quarter Horse Association and National Association of Canadian Clubs. An avid horse rider, Mr. Nock spends any spare moments working with his registered quarter horse, Bea Tuff Sandy. His current appointment expires on February 4, 2003.

Composition of the Board as at March 31, 2001



## MANDATE

The Ontario Racing Commission acts in the public interest to govern, direct, control and regulate the horse racing industry in Ontario and to ensure public confidence in the honesty and integrity of the industry in Ontario. The role and authorities of the Commission are established by the *Racing Commission Act 2000*, (Statutes of Ontario 2000, c.20) and its regulations.

## VISION STATEMENT

To effectively regulate all facets of the industry in a manner that promotes high standards of integrity while fostering economic growth and protecting the broader public interest.

The Commission's prime goal is to maintain the integrity of the sport through the wide regulatory powers available under the Act. The Commission also plays an active role in assessing and monitoring the impact of slot machines on live horse racing and in developing business standards for the racing industry.

## CORE BUSINESS FUNCTIONS

The Commission continues to focus its activities and priorities on its legislative and regulatory responsibilities. The ORC's core business functions are:

### *Officiate at all races*

The Commission provides three officials (judges or stewards) to supervise races conducted at Ontario's 18 licensed racetracks. These officials are responsible for the enforcement of the Rules of Racing. Officials conduct investigations into alleged rule violations, fine/suspend licensees for violations and conduct hearings on regulatory matters as required.

### *Compliance*

This function, performed by civilian investigators and/or compliance officers, includes

- Management of the human drug-testing and breathalyzer program,

- Due diligence investigations for new or renewal applicants,
- Barn searches at racetracks for illegal equipment such as drugs or syringes.



### *Investigations*

The Commission employs civilian investigators and second police officers from the Illegal Gambling Unit of the Organized Crime Section of the Ontario Provincial Police. Key functions of the Commission's Investigative Unit include:

- Investigations of the more serious racing violations such as fraud and hidden ownerships,
- Investigations of illegal gaming activities related to horse racing
- Liaison between the Commission, the police community and other civilian regulatory bodies in and out of Ontario, and
- Supporting the Ontario Racing Commission's hearing process.

## Licensing

The Ontario Racing Commission issues over 26,000 licences to individuals and businesses involved in the horse racing industry. A large part of the licensing function is performed at each track facility and Licensing Agents are available during live racing for easier client access. The ORC's Investigative Unit conducts due diligence investigations on all new licence applicants as part of the licensing process.

### EXTERNAL STAKEHOLDERS

#### Industry

- All racetracks
- Ontario Horse Racing Industry Association
- Ontario Harness Horse Association
- Northern Horsemen's Association of Ontario
- Horsemen's Benevolent and Protective Association
- Standardbred Canada
- Canadian Thoroughbred Horse Society
- Standardbred Breeders and Owners Association (SBOA)
- Wagering Public
- Racetracks Canada
- Ontario College of Veterinarians

### INTERNAL STAKEHOLDERS

#### Government

- Canadian Pari-Mutuel Agency
- Ontario Provincial Police

## Adjudication

The Commission hears appeals from licensees of rulings made by Judges and Stewards under the Rules of Racing and of the Director under the Rules and the Act. Appeals on minor matters may also be heard by an Industry Appeal Board which is more accessible to licensees and less formal.

## Regulation of Race Tracks

In exercising its responsibility to regulate the industry in the public interest, the Commission licenses race tracks through an extensive due diligence investigation process. The Commission also reviews business plans as part of this process and holds public hearings on proposed new facilities and/or relocations of existing facilities.

## Public Hearings

The Commission also conducts public hearings as a means of dealing with administrative issues or as a means of obtaining public input into programs or policies affecting the industry such as approval of teletheatre locations. In addition, the Commission has sole jurisdiction and discretion in granting race dates in the province and considers applications in a public hearing in order to consider the views of other tracks, horsepeople and members of the public. The Commission also reviews business plans put forward by the individual racetracks prior to approving race dates.

## CORPORATE STRUCTURE

The proclamation of the *Racing Commission Act, 2000* achieved two key objectives, which were:

1. to strengthen and modernize the ORC's regulatory framework, and
2. to establish the ORC as a self-financing body.

The new Act also clearly distinguishes the roles and responsibilities of the Administration (headed by the Executive Director of the Commission) from those of the Governing Board. The Board has overall corporate governance responsibilities as well as adjudicative duties while the Administration has enforcement and administrative responsibilities.

## Governing Board

The Ontario Racing Commission is governed by a Board of Directors that consists of not fewer than three and not more than seven members appointed by the Lieutenant Governor in Council. Members may hold office for a term of not more than three years but may be reappointed. A majority of the members of the Commission constitutes a quorum for a meeting of the Commission.

The Governing Board is responsible for:

- carrying out its responsibilities, within the limits of its jurisdiction, responsibly, fairly and in a manner consistent with relevant law and the public interest;
- informing and advising the Minister, through its Chair, of matters of an urgent, critical or relevant nature that are likely to require action by the Commission or Minister to ensure the administration of the Act is carried out properly;

- providing high quality service to the public in performing its responsibilities;
- establishing guidelines governing the exercise of any of the powers and duties under the Act;
- submitting an annual report to the Minister on the activities and affairs of the Commission;
- recommending, for the Minister's consideration, matters that require statutory or regulatory amendment;
- constituting, at the direction of the Chair, a panel to conduct any hearing required under legislation administered by the Commission;
- releasing expeditious, high quality decisions after the panel's hearing;
- establishing fees or other charges and providing for refunds for the purposes of the Act, the Regulations and the Rules of Racing;
- ensuring that the assets of the Commission and any public funds are used with probity;
- hiring the Executive Director for the Commission; and
- conducting the affairs of the Commission

## *Administration*

Headed by the Executive Director, the Administration is responsible for enforcement and administrative functions in carrying out the mandate of the Commission.

## *Executive Director*

The Executive Director is responsible for:

- managing the day-to-day operations of the organization in accordance with accepted business and financial practices;
- developing and applying policies so that Commission funds are used with integrity and honesty;
- establishing and applying a financial management framework to support decision-making and preparing financial reports for approval by the governing board;
- supporting the Chair and the governing board in meeting their responsibilities;
- carrying out the policies and procedures as approved by the Chair and the governing board;
- preparing an annual report for the Commission, as directed by the governing board;

- preparing a business plan for the organization, as directed by the governing board; and
- establishing and maintaining, for approval by the board, a performance review system for staff.

The Executive Director, is also the Director appointed under the Act and has express legislative authority to exercise certain powers. Specifically, he/she is empowered to license and conduct investigations of persons seeking to be racetrack owners and horse people (drivers, jockeys, grooms, owners, trainers, etc.) and to register colours, assumed names, partnerships and contracts relating to horse racing. He/she may appoint one or more Deputy Directors and may delegate powers to them subject to any conditions set out in the delegation. He/she reports to the Governing Board of the ORC.

## *Director of Racing*

The Director of Racing is responsible for the enforcement of the Rules of Racing for all breeds. This position combines expertise in horse racing and regulation. The Director is responsible for all field staff including judges, stewards, licensing agents and veterinarians. Most of the assignments to the Investigations Unit are generated through this position.

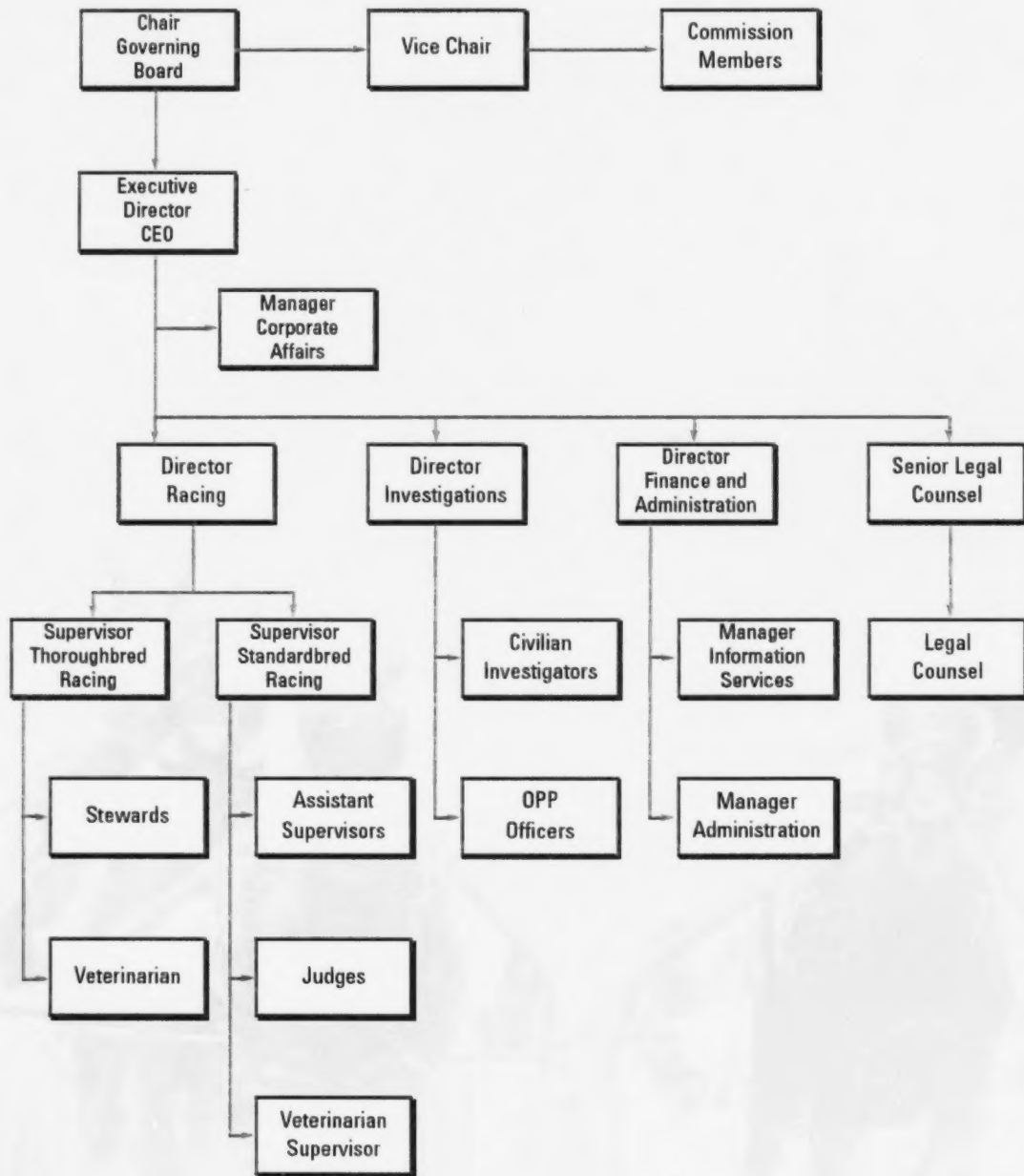
## *Director of Finance and Administration*

This position acts as the chief financial officer for the Commission and as secretary to the board. The Act establishes the Commission as a self-financing agency and the Director is responsible for ensuring that the Commission's revenues collected from fees, fines and levies are sufficient to cover its operating expenditures. The accounts of the Commission are audited annually by the Provincial Auditor.

## *Investigative Unit*

The Investigative Unit of the ORC is comprised of Ontario Provincial Police Officers as well as civilian investigators. The unit is headed by a Detective Staff Sergeant seconded from the OPP Illegal Gambling Unit. The ORC has had a working agreement with the OPP to provide it with investigative services since 1976.

# ORGANIZATIONAL STRUCTURE



# LIST

## OF STAFF

### HEAD OFFICE

---

As at March 31, 2002

*Executive Director and CEO*

Jean Major

*Director of Racing*

Terry Stone

*Director of Finance and Administration*

Greg Fernandes

*Senior Legal Counsel*

Don Bourgeois

*Director of Investigations*

Rob McKinney

*Supervisor of Thoroughbred Racing*

Ed Hall

*Supervisor of Standardbred Racing*

Bill Fines

*Assistant Supervisor of Standardbred Racing*

Bill Hicks

*Manager, Corporate Affairs*

Jasmina Milanovich

*Manager, Information Services*

Wendy Hoogeveen

*Manager, Administration*

Rob Roy

*Assistant Legal Counsel*

Joanne Mitchell

*Executive Secretary*

Jacinth Chang Alloy

*Legal Secretary*

Darla Wright

*Secretary and Receptionist*

Dolores Melo-Cordeiro

*Personnel and Accounting Coordinator*

Teresa Iwanciw

*Purchasing and Licensing Clerk*

Diane Lefebvre

Allyson Mason

*Filing Clerk*

Barbara MacKinnon

Margo Bush

### JUDGES AND STEWARDS

---

M. Brown

G. Cahill

J. Campbell

J. Carrs

P. Cass

A. Caughey

W. Coke

P. Davidson

B. Davies

P. Dyson

R. Fernandes

C. Fraleigh

L. Geisel

D. Gilders

D. Godkin

V. Gould

R. Grubb

D. Gurney

T. Guthrie

N. Ham

R. Hanenburg

P. Harrison

G. Keays

W. Lawrence

W. Maertens

N. McCoag

I. McHutchion

W. McMahon

T. Miller

J. Minler

R. Minler

J. Murphy

R. Myers

J. Nemett

W. Pennington

T. Provost

C. Raymond

D. Raymond

J. Rouse

J. Thatcher

R. Villeneuve

P. Webb

M. Wilson

I. Wright

### INVESTIGATIVE UNIT

---

D. Caesar

M. Elchysen

J. McEachern

T. Moffatt

T. O'Brien

B. Stone

L. Easterbrook

### FIELD STAFF

---

R. Arsenault

G. Balwar

H. Duford

J. Eder

V. James

L. Lancaster

N. Manente

J. McKenna

K. Moffatt

L. Moffatt

M. Nevins

E. Powell

C. Scott

G. Taylor, D.V.M.

M. Taylor

C. Walker

T. Weir

A. Wilson

R. Zimis



A high-contrast, black and white photograph showing the silhouette of a person standing on a horse-drawn carriage. The person is facing forward, and the carriage's wheels and harness are visible. The background is a bright, hazy landscape. The text 'OPERATIONAL PERFORMANCE' is superimposed over the center of the image.

# OPERATIONAL PERFORMANCE



Fiscal year 2001/2002 marked the first full year of operations for the Ontario Racing Commission as a self-financing agency. This change in structure has allowed the Commission to meet the challenges of regulating a complex and growing industry and accomplish the items outlined in its previous business plans. The Commission continues to support economic growth within the industry through its proactive approach to industry regulation.

## ACCOMPLISHMENTS

### *Stakeholder Partnerships*

The ORC continues to cultivate its partnerships within the industry. Working with various segments, the ORC sought input from its partners on the following initiatives:

#### *Industry Studies*

The ORC continued to work with OHRIA on initiatives such as the ongoing 5-year Economic Impact Study and the establishment of benchmarks and performance measures for the racing industry.

#### *Veterinary Services*

The ORC met with all Official Veterinarians to explore options on how to improve regulatory veterinarian services at racetracks.

#### *Racetrack Security*

Investigations and Field Operations staff have worked closely with racetrack security personnel to ensure security standards, rules and protocols are strictly and consistently enforced.

### *Customer Service Initiatives*

As part of its commitment to providing quality services to its clients, the Commission developed a formal process for responding to complaints about the quality of service received by ORC staff.

### *Operational and Organizational Changes*

Corporate administrative policies have been developed to standardize administrative and operational practices and to ensure that the Commission's procedures meet the requirements of the Agency Establishment and Accountability Directive and other applicable Management Board Corporate Directives.

ORC staff have worked closely with staff in the Provincial Auditor's office on the development and implementation of two key initiatives:

1. An automated financial system to ensure proper tracking of and accountability for the Commission's revenues and expenditures.
2. The establishment of a reserve fund to ensure that the Commission is able to meet its operational requirements and responsibilities in the event that its revenue stream is adversely impacted.

### *Human Resource Strategies*

The Commission's new Human Resource policies have been successfully implemented. All staff have been informed of and comply with the Commission's Code of Conduct and Conflict of Interest By-law. Processes have been established to ensure that any new staff are informed and educated about the Commission's human resource practices and policies.

Changes to Head Office job functions were completed to enhance leadership, with particular focus on the Field Operations Division. An Assistant Supervisor of Standardbred Racing has been hired to improve communication between ORC Officials and clients.

A comprehensive performance management program has been implemented and the addition of the Assistant Supervisor has been crucial to the program's successful implementation in the field offices. All ORC employees have completed learning plans and have conducted planning sessions with their supervisors. This program ensures that the ORC evolves into a performance-based organization.

## *Information Technology Initiatives*

The Commission, through a competitive bidding process, hired a consultant to assist the Commission in developing a comprehensive information technology plan and roll out schedule. The Final Report provides recommendations on:

- connecting field offices electronically
- developing automated data bases (i.e. to track rulings),
- development of a web site, and
- updates to the ORC's licensing system.

## *Investigative Initiatives*

In carrying out its mandate to provide proactive investigative support to the Ontario Racing Commission, the Unit accomplished the following during the fiscal year:

- established a due diligence process for all new ORC licence applicants.
- closely monitored the breathalyzer testing program administered to drivers, jockeys and other racing officials
- conducted a licensing blitz at racetracks across the province to educate individuals of the ORC's licensing requirements and ensured that racetracks fulfilled their responsibilities with respect to security requirements.

As part of an arrangement recently approved by Management Board of Cabinet, the Commission has entered into an agreement with the Ministry of the Solicitor General for the provision of law enforcement services provided to the Commission through the Ontario Provincial Police.



# LEGAL

The implementation of the *Racing Commission Act, 2000* both reinforced the traditional role of legal services and clarified to whom and when those services are provided. Lawyers for the Commission provide, in general, four types of services:

- Legal advisory services to staff and the Administration on policy issues or on specific factual matters,
- Litigation services, where the lawyers act on behalf of the Administration before a panel of the Commission at hearings under the *Racing Commission Act, 2000*, the Rules of Standardbred Racing or the Rules of Thoroughbred Racing,
- Litigation services on behalf of the Commission if there is an application for judicial review of a decision of the panel, and
- Legal support services to the Administration and to the Ontario Racing Commission.

These legal services are provided by the Commission's lawyers and by outside legal counsel retained for specific purposes. The use of outside legal counsel permits the Administration to manage unusual circumstances, to meet high demands in a cost effective manner, and to draw on expertise where required.

## *Commission Hearings*

During the fiscal year, 79 hearings were held over 98 dates. Twenty-seven of the hearings were for thoroughbred matters, thirty-six for standardbred matters and seventeen for other matters, such as race date applications. The Administration is usually represented by a lawyer at these hearings.

## *Ontario Racing Industry Board of Appeal*

Hearings are also held before the Ontario Racing Industry Board of Appeal where the fine is less than \$500 or a suspension is less than 30 days. The Board sits in two divisions – Thoroughbred and Standardbred.

The Thoroughbred Division sat for 7 days and held 27 hearings (31 requests for hearings were made).

The Standardbred Division sat for 9 days and held 61 hearings (79 requests for hearings were made).

Requests for hearings were often abandoned, and as a result, the number of hearings were less than the number of requests. The Supervisors for Thoroughbred Racing and for Standardbred Racing act on behalf of the Administration before the Board of Appeal.

## *Notices of Proposed Order and Notices of Immediate Suspension*

Thirty notices were issued under the *Racing Commission Act, 2000*. Notices of Proposed Orders and Orders of Immediate Suspension were introduced under the *Racing Commission Act, 2000*. Similar statutory provisions are in place for other regulatory agencies and administrative authorities that report to the Ministry of Consumer and Business Services.

Notices of Proposed Orders are issued by the Director where he or she proposes to refuse to issue a licence, to suspend a licence or to revoke a licence. The applicant for a licence or the licensee may, within 15 days of receipt of the notice of proposed order, request a hearing before a panel of the Commission. If the applicant or licensee does not do so, the Director may issue the order. If the applicant or licensee does request a hearing, the hearing is scheduled. The panel may confirm or set aside the order or direct the Director to take the action that the panel considers the Director ought to take to give effect to the purposes of the Act.



# RACING

The Racing Division is responsible for the field operations of the Ontario Racing Commission and oversees the day to day supervision of live racing in the province. Key functions of this division are officiating at all races and applying the policies and rules promulgated by the Commission.

Under the supervision of the Director of Racing, Standardbred Judges and Thoroughbred Stewards oversee live races and issue fines and suspensions for violations of the Rules of Racing. Licensing agents maintain ORC offices at each of the racetracks and are in attendance on live race dates to facilitate licensing of racing participants. Where necessary the Judges and/or Stewards review applications, evaluate eligibility, oversee all racing officials, and generally handle any inquiries from licensees or the general public as it relates to the conduct of racing.

In addition, each racetrack has an Official Veterinarian in attendance to supervise live racing. Official Veterinarians play an important role in assisting the Commission to carry out its regulatory mandate. As the advocate for the horse, the Official Veterinarian's primary responsibility is to ensure that the horse is healthy and fit to race. These responsibilities are detailed in the Rules of Racing. As a Racing Official, Official Veterinarians also act as advisors to the Commission on matters related to equine health and are present at all tracks during live racing.

The Division also coordinates and oversees the Standardbred and Thoroughbred Industry Appeal Boards. The boards, which are comprised of industry representatives, hear appeals to rulings issued by the Judges and Stewards for fines of less than \$500.00 and/or suspensions of less than 30 days. Members of the Industry Appeal Boards are appointed by the Ontario Racing Commission, upon recommendations from industry associations.

## Rulings

	2001	2000	1999
<b>Thoroughbred</b>			
Stewards Rulings	752	560	508
Live Race Dates	281	267	272
Rulings per race date	2.68	2.10	1.87

<b>Standardbred</b>			
Judges Rulings	1,913	1,828	1,599
Live Race Dates	1,363	1,307	1,237
Rulings per race date	1.40	1.40	1.29

## Positive Drug Tests

	2001	2000	1999
<b>Thoroughbred (includes Quarter Horse)</b>			
No. of Tests	5,581	5,217	5,111
No. of Positives	5	5	3
Percentage occurrence	0.1%	0.1%	0.1%

<b>Standardbred</b>			
No. of Tests	26,357	24,759	23,162
No. of Positives	48	49	41
Percentage occurrence	0.2%	0.2%	0.2%

## Positive Tests for TCO<sub>2</sub>

	2001	2000	1999
<b>Thoroughbred</b>			
No. of Tests	5,076	4,017	1,098
No. of Positives	0	0	0

<b>Standardbred</b>			
No. of Tests	37,918	31,251	11,949
No. of Positives	14	20	7

TCO<sub>2</sub> Program began August 1999

# Ten year comparison of live race dates

	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992
<b>Thoroughbred</b>										
Woodbine	165	160	165	171	178	194	192	182	135	134
Fort Erie	116	107	107	75	100	101	101	96	102	101
Greenwood						0	0	0	57	58
Total TB	281	267	272	246	278	295	293	278	294	293
<b>Quarter Horse</b>										
Picov Downs	20	19	19	19	20	21	21	19	17	18
Total QH	20	19	19	19	20	21	21	19	17	18
<b>Standardbred</b>										
Woodbine	155	106	133	159	150	141	144	136	0	0
Mohawk	102	154	123	100	110	118	117	122	119	119
Greenwood						0	0	0	139	142
Total WEG Standardbred	257	260	256	259	260	259	261	258	258	261
Flamboro Downs	259	260	255	255	212	250	134	212	185	189
Windsor	171	184	193	166	149	178	169	116	133	167
Rideau Carleton	155	118	95	74	77	69	113	105	104	109
Western Fair	98	98	87	92	89	95	112	121	127	138
Georgian Downs (Barrie)	25	46	50	52	54	50	66	90	99	101
Kawartha	87	54	50	50	31	47	55	56	49	57
Sudbury Downs	78	78	53	55	50	50	50	49	50	51
Hiawatha	73	78	57	50	48	47	53	44	60	50
Elmira	50	49	51	51	50	50	50	50	50	50
Hanover	31	17	21	21	21	20	21	21	27	27
Quinte (Belleville)	26	25	25	25	25	27	28	24	11	23
Dresden	20	16	16	15	14	21	26	27	27	32
Clinton	17	12	12	12	12	12	14	11	24	12
Woodstock	16	12	16	15	15	15	19	22	21	24
Orangeville									40	102
Kingston Park							2	44	34	52
Goderich										7
Total SB	1,363	1,307	1,237	1,192	1,107	1,190	1,173	1,250	1,299	1,452
Grand Total	1,664	1,593	1,528	1,457	1,405	1,506	1,487	1,547	1,610	1,763



## Breakdown of number of licences issued

	2001	2000	1999	1998	1997
<b>Thoroughbred</b>					
Owner, New Owner & Owner Renewal	2,338	2,335	1,922	1,908	2,059
Trainer & Trainer Assistant	384	368	325	331	294
Owner/Trainer, New and Renewals	300	284	292	296	263
Jockey	99	115	106	113	107
Jockey Apprentice, Valets & Agent	68	56	57	60	63
Tradesmen	203	196	180	171	153
Veterinarian	45	37	39	43	38
Occupational (Other)	2,449	1,959	2,051	1,672	1,716
Association Officials	176	165	172	177	186
Commission Officials	21	19	23	19	19
Pari-Mutuel	251	243	475	174	336
Total TB	6,334	5,777	5,642	4,964	5,234
<b>Quarter Horse</b>					
Owner	48	42	38	47	50
Trainer	6	3	3	6	11
Owner/Trainer	14	12	14	5	8
Owner/Assistant Trainer	2	3	7	6	4
Jockey	11	13	12	11	10
Veterinarian	3	1	2	-	-
Occupational (Other)	23	27	31	15	25
Association Officials	16	15	14	13	16
Commission Officials	3	3	3	3	3
Total QH	126	119	124	106	127
<b>Standardbred</b>					
Owner, New and Renewal	8,848	8,610	7,797	7,341	7,136
Stable/Multiple Ownership	858	793	719	658	535
Trainer	3,451	3,442	3,258	3,068	2,947
Driver	1,703	1,714	1,608	1,497	1,423
Groom	3,451	3,685	3,411	3,332	3,617
Tradesmen	129	97	87	61	86
Veterinarian	62	61	59	56	57
Occupational	336	239	194	141	265
Association Officials	415	334	286	218	212
Commission Officials	82	74	71	70	71
Pari-Mutuel	659	651	383	512	349
Total SB	19,994	19,700	17,873	16,954	16,698
Total licences issued	26,454	25,596	23,639	22,024	22,059
% changed	3%	8%	7%	0%	



## Claims - Standardbred

	2001			2000		
	No.	Value	Average	No.	Value	Average
Barrie	31	241,000	7,774	62	333,125	7,774
Clinton	23	120,875	5,255	6	21,500	5,255
Dresden	28	154,125	5,504	23	97,000	5,504
Elmira	78	872,000	11,179	94	537,925	11,179
Flamboro Downs	491	6,628,855	13,500	389	2,312,240	13,500
Hanover	56	364,000	6,500	11	55,750	6,500
Hiawatha	139	158,350	1,139	130	786,000	1,139
Kawartha Downs	185	2,928,500	15,829	70	522,000	15,829
Mohawk	548	27,473,850	50,134	676	18,958,500	50,134
Quinte	15	70,375	4,691	10	48,750	4,691
Rideau Carleton	525	8,947,625	17,043	267	2,319,125	17,043
Sudbury	168	1,877,500	11,175	159	848,775	5,338
Western Fair	116	761,750	6,566	110	737,750	6,706
Windsor	414	6,888,750	16,639	557	4,709,150	8,454
Woodbine	932	25,219,175	27,059	587	16,237,250	27,661
Woodstock	16	79,625	4,976	8	38,000	4,750
Total	3,765	82,786,355	21,988	3,159	48,562,840	15,372

## Claims - Thoroughbred

	2001			2000		
	No.	Value	Average	No.	Value	Average
Woodbine	671	18,296,750	27,267.88	806	19,292,750	23,936.41
Fort Erie	355	2,899,500	8,167.60	324	1,990,500	6,143.51
Total	1,026	21,196,250	20,659.11	1,130	21,283,250	18,834.73

# INVESTIGATIVE UNIT

The Investigative Unit assists the ORC in fulfilling its mandate to regulate horse racing in the public interest and ensure public confidence in the honesty and integrity of the industry in Ontario. The Investigative Unit falls under the umbrella of the Ontario Provincial Police through the Illegal Gambling Unit of the Organized Crime Section. It is comprised of civilian investigators and police officers seconded from the OPP. The Director of the Unit is a Detective Staff Sergeant seconded from the OPP.

The Unit's overall focus is to enhance compliance with the regulatory framework governing horse racing through rigorous enforcement of the rules. While enforcement is key, these activities are tempered by educational and outreach initiatives.

## *Objectives:*

- to ensure that all facets of the industry operate with honesty and integrity;
- to identify and address issues related to organized crime involvement in the industry;
- to address incidents of drug use (both human and equine);
- to secure paddock and backstretch areas;
- to identify and address corrupt practices in the industry;
- to secure paddock and backstretch areas;
- to ensure compliance with ORC rules and rulings; and
- to establish Ontario as a horse racing industry leader in the area of regulation.

## *Functions:*

- conducts due diligence investigations on license applicants to ensure that only those individuals who will act with honesty and integrity can participate in the industry;
- conducts Breathalyzer and Human Drug Testing to enhance public safety in horse racing;
- searches for prohibited items to detect the use of illicit or prohibited substances;
- enforces Security Standards, Rules of Racing and Rulings;

- conducts investigations of serious racing violations including fraud, shadow training and hidden ownerships;
- investigates of illegal gambling activities related to the horse racing industry;
- liaises with the police community and other civilian regulatory bodies to share information and conduct joint investigations where appropriate;
- serves summonses to support judicial processes related to ORC regulatory activities.

## *2000/2001 Accomplishments*

- established a due diligence process for all new ORC licence applicants. The Unit enhanced the process to ensure consistency in the manner in which applications were reviewed. In addition, office space was secured to facilitate the CPIC and due diligence investigation process.
- developed and established a system for rotational CPIC checks of all ORC licensees.
- under the name PROJECT ID, a licensing blitz of all individuals at racetracks across the Province was conducted. The project educated individuals of the ORC's licensing requirements and ensured that racetracks fulfilled their responsibilities with respect to security requirements. ORC staff were present to check licences on 19 occasions at 16 racetracks. A total of 6879 licences were checked during the project.
- conducted random checks of racetrack backstretch security measures.
- developed and conducted seminars for racetrack security personnel

## Investigations Unit

	2001	2000
<b>Workload Statistics</b>		
Human Drug Tests	508	360
Teletheatre Inspections	16	20
CPIC Checks Conducted	2,939	2,483
Due Diligence Investigations	186	88
Seizures	19	29
Teletheatre Investigations	24	18
Summonses Served	478	170
<b>Occurrences</b>		
Publicly Generated Occurrences	8	—
Licensee Generated Occurrences	14	—
ORC Generated Occurrences	385	—
<b>Total</b>	<b>407</b>	<b>304</b>
<b>Searches</b>		
Barn Searches	13	19
Vehicle Searches	10	11
Other Searches	42	22
<b>Total</b>	<b>65</b>	<b>52</b>

Occurrences increased 34% from 2000 to 2001. Based on these figures, the increased presence of the ORC Investigative Unit in the industry and the implementation of the TIP line, occurrences are projected to increase 23% in 2002 and another 30% in 2003.



# FINANCIAL PERFORMANCE

# MANAGEMENT DISCUSSION

The change to self-financing status in December 2000 meant that the Ontario Racing Commission, as an independent agency of the Crown, had to establish financial and administrative controls unique to its operation while maintaining an effective and defensible management accountability system.

The financial statements have been prepared using a modified cash basis of accounting, which allows an additional 30 days to pay for goods and services acquired during the fiscal year just ended.

The Provincial Auditor conducted their audit in accordance with generally accepted auditing standards and expressed their opinion that the statements present fairly, in all material respects, the Commission's revenue, expenditure and accumulated surplus for the year ended March 31, 2002.

## *Revenue*

The Commission, which operates on cost-recoverable basis derives its revenue from three main sources:

- a track levy calculated as a percentage of total wagering at each racing association which is based on the previous years' wagering level
- licence fees for individuals such as owners, trainers, drivers, jockeys, etc.
- fines imposed for violations of the Rules of Racing

For the fiscal year ending March 31, 2002, the revenue of the Commission was \$6.7 million, which included the track levy of \$5.5 million, fees of \$0.8 million and fines of \$0.4 million.

## *Expenditure*

In early calendar year 2001, the Board approved total expenditures of \$6.4 million for the operation of the Commission during the fiscal year 2001-02 and it is on this basis that the track levy (82% of revenue) is calculated.

Salaries and Benefits account for approximately 66% of the Commission's total expenditure. Other operating expenses

including Transportation and Communication, Services and Supplies and Equipment make up the balance of expenditures.

The Commission had to absorb larger than normal service charges in the areas of accommodation, and computer hardware and support. In addition, it had to deal with unusual external legal services costs, which were necessary to manage complex hearings throughout the year. As a result of the Commission's new status, the Administration also had to develop and administer its own financial accounting systems (which were previously supported by the Minsitry).

## *Reserve*

The Commission requires cash flow to finance its operations. The fact that a significant portion of its current revenue base is dependent on the total wagering at Ontario racing venues is a source of risk for the Commission. As a result, the Commission has obtained approval to establish a reserve fund equivalent to approximately 25% of its operating budget. This reserve will be slowly built up over the next three to four years and will be used as a contingency fund for revenue shortfalls or unexpected expenditures.

## *Actual Reserve Fund*

At the end of fiscal 2000-01, the Commission had excess of revenue over expenditure of \$470,000 and the Governing Board approved for \$300,000 of that amount to be set up as a reserve fund. During the course of the operating year 2001-02, the Board approved an amount of \$200,000 be added to the reserve fund on the recommendation of the Administration, resulting in a total current reserve fund of \$500,000.

There is a further amount of \$270,000 in excess revenue over expenditure at the end of fiscal 2001-02 that the Board will maintain while monitoring operational needs during fiscal 2002-03 before approving further allocation to the reserve fund.



# FINANCIAL STATEMENTS

## Auditor's Report

To the Board of the Ontario Racing Commission  
and to the Minister of Consumer and Business Services

I have audited the statement of revenue and expenditure and accumulated surplus of the Ontario Racing Commission for the year ended March 31, 2002. This financial statement is the responsibility of the Commission's management. My responsibility is to express an opinion on this financial statement based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statement is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, this financial statement presents fairly, in all material respects, the Commission's revenue, expenditure and accumulated surplus for the year ended March 31, 2002, in accordance with the accounting policy described in note 2 to the financial statement.

Toronto, Ontario  
May 17, 2002

J.R. McCarter, CA  
Assistant Provincial Auditor

## Statement of Revenue and Expenditure and Accumulated Surplus

For the Year Ended March 31, 2002

	2002 (\$000s)	2001 (\$000s)
<b>Revenue</b>		
Track levy (Note 3)	5,502	4,855
Other licence and registration fees	755	751
Fines and penalties	426	273
Interest income	38	—
Total Revenue [Note 6(a)]	6,721	5,879
<b>Expenditure</b>		
Salaries and wages	3,606	3,206
Employee benefits (Note 4)	585	659
Transportation and communication	800	615
Services	1,266	736
Supplies and equipment	164	193
Total Expenditure [Note 6(a)]	6,421	5,409
<b>Excess of revenue over expenditure</b>	<b>300</b>	<b>470</b>
<b>Accumulated surplus, beginning of year</b>	<b>470</b>	<b>—</b>
Accumulated surplus, end of year [Note 6(b)]	770	470
<b>Represented by:</b>		
<b>Cash</b>		
General	270	470
Reserve [Note 6(b)]	500	—
	770	470



# AUDITOR'S NOTES

## 1. Objects of the commission

Amendments to the *Racing Commission Act* were passed on November 2, 2000. Effective December 15, 2000, the *Racing Commission Act, 2000* continued the Ontario Racing Commission (the "Commission") as an independent regulatory agency of the Crown. Effective December 15, 2001, the Commission also became a self-financing agency, as outlined in note 6(a). The Commission is responsible to govern, direct, control and regulate horse racing in the Province.

## 2. Significant accounting policy

### Basis of Accounting

The financial statement has been prepared by management using a modified cash basis of accounting which allows an additional thirty days to pay for goods and services pertaining to the fiscal year just ended.

## 3. Track levy

The track levy is calculated as a percentage of total wagering at each racing association for the previous year. The track levy is established such that, the total sum of the track levy, added to other fees collected by the Commission, will be sufficient to cover all costs associated with the operation of the Commission.

## 4. Pension plan

The Commission provides pension benefits for all its permanent employees through participation in the Public Service Pension Fund (PSPF) which is a multi-employer defined benefit pension plan established by the Province of Ontario. During fiscal 2001, in addition to the PSPF, the Commission also participated in the Ontario Public Service Employees' Union Pension Fund (OPSEU Pension Fund). The Commission's contribution related to the PSPF (for fiscal 2001, PSPF and OPSEU Pension Fund) for the year was \$94,913 (2001 - \$128,600) and is included in employee benefits.

## 5. Members' remuneration

Total remuneration of the Chair and members of the Commission for the year was \$138,731 (2001 - \$130,300).

## 6. Transactions with the province of Ontario

- (a) Prior to December 15, 2000, revenue was deposited

into the Consolidated Revenue Fund (CRF) of the Province of Ontario and expenditure was paid out of moneys appropriated therefor by the Legislature of the Province of Ontario. Subsequent to that date, revenue was deposited directly to the accounts of the Commission and expenditure was paid out of the revenue collected. For the fiscal year ended March 31, 2001, of the \$5,879,000 total revenue, \$3,998,000 was deposited into the CRF, and of the \$5,409,000 total expenditure, \$3,591,000 was covered by appropriation.

- (b) Subsection 13(1) of the *Racing Commission Act, 2000* allows the Commission to retain its surplus funds unless, under subsection 13(2), it is ordered by the Minister of Consumer and Business Services to pay into the Consolidated Revenue Fund of the Province of Ontario the portion of its surplus funds as determined by the Minister. In fiscal 2002, the Commission obtained approval from the Ministry of Consumer and Business Services to establish a Reserve account not to exceed 25% of the Commission's annual operating budget. These funds will be used as an operating contingency against unanticipated revenue shortfalls. The Board approved the transfer of \$500,000 from the General account to the Reserve account.
- (c) In fiscal 2001, the Ministry of Consumer and Business Services provided to the Commission certain administrative services without charge. The Ministry also provided accommodation without charge until December 15, 2000.
- (d) Costs of non-pension employee future benefits are currently paid by the Management Board Secretariat and are not included in the Statement of Revenue and Expenditure and Accumulated Surplus.

## 7. Salary disclosure

Section 3(5) of the *Public Sector Salary Disclosure Act, 1996* requires disclosure of Ontario public-sector employees who were paid an annual salary in excess of \$100,000 in calendar year 2001. For the Ontario Racing Commission, this disclosure is as follows:

Name	Jean Major
Position	Executive-Director
Salary	\$126,554
Taxable Benefits	\$315



# WAGERING

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## STATISTICS

# CANADIAN

## 2001 WAGERING STATISTICS

	No. of Days	Wagering	Provincial Tax Gross	Federal Levy	%
<b>Ontario</b>					
Standardbred*	1,380	518,785,484.51	2,593,927.42	4,150,283.88	41.60%
Thoroughbred	281	728,071,976.36	3,640,359.88	5,824,575.81	58.39%
Quarter Horse	20	105,862.00	514.31	822.90	0.01%
<b>Total</b>	<b>1,681</b>	<b>1,246,960,322.87</b>	<b>6,234,801.61</b>	<b>9,975,682.58</b>	<b>100.00%</b>

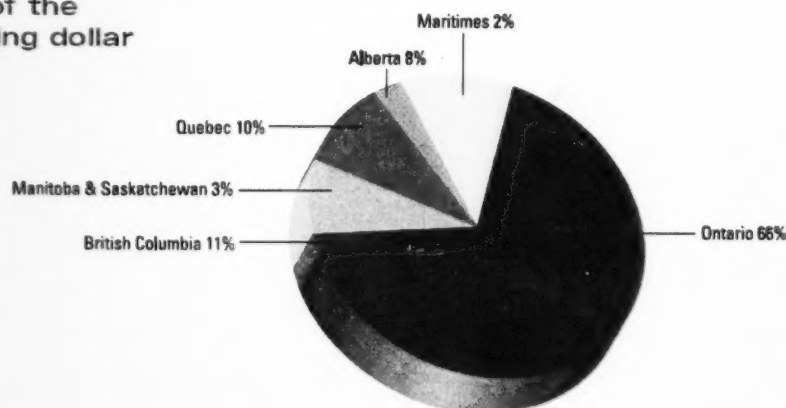
\* Wagering dollar by breed

\* includes 17 days of Unsupervised Racing

<b>Canada</b>					
Ontario	1,681	1,246,960,322.87			66.92%
British Columbia	208	205,397,622.00			11.02%
Quebec	428	184,309,454.00			9.89%
Alberta	328	147,110,708.00			7.89%
Manitoba	110	35,070,067.00			1.88%
Saskatchewan	97	14,022,121.20			0.75%
Nova Scotia	124	12,813,157.00			0.69%
New Brunswick	65	8,673,699.00			0.47%
PEI	100	7,955,016.00			0.43%
Newfoundland	n/a	1,047,168.00			0.06%
<b>Total</b>	<b>3,141</b>	<b>1,863,359,335.07</b>			<b>100.00%</b>

\* Statistics provided by the Canadian Pari-Mutuel Agency

**Ontario's share of the Canadian Wagering dollar**



# ONTARIO

## 2001 WAGERING STATISTICS

Tracks	2001	2000	+/- %	2001	2000	+/- %
<b>Thoroughbred</b>						
Woodbine	165	160	3.1%	557,803,681.13	503,788,704.20	10.7%
Fort Erie	116	107	8.4%	53,015,737.19	41,530,460.60	27.7%
Total TB	281	267	5.2%	610,819,418.32	545,319,164.80	12.0%
<b>Quarter Horse</b>						
Picov Downs	20	19	5.3%	281,136.00	246,355.00	14.1%
Total QH	20	19	5.3%	281,136.00	246,355.00	14.1%
<b>Standardbred</b>						
Woodbine	155	106	46.2%	293,404,356.22	305,952,239.40	-4.1%
Mohawk	102	154	-33.8%	31,643,283.00	41,235,201.00	-23.3%
Total WEG	257	260	-1.2%	325,047,639.22	347,187,440.40	-6.4%
Windsor	171	184	-7.1%	57,638,064.11	60,892,861.18	-5.3%
Flamboro	259	260	-0.4%	65,334,979.00	62,314,484.00	4.8%
Rideau Carleton	155	118	31.4%	40,629,190.00	36,681,591.00	10.8%
Western Fair	98	98	0.0%	26,546,716.34	27,252,013.22	-2.6%
Hiawatha	73	78	-6.4%	10,882,380.56	11,611,637.38	-6.3%
Berrie	25	46	-45.7%	25,328,248.90	20,394,982.30	24.2%
Kawartha	87	54	61.1%	12,328,277.60	10,634,626.20	15.9%
Elmira	50	49	2.0%	29,300,956.85	29,905,094.39	-2.0%
Sudbury	78	78	0.0%	16,555,119.00	17,100,084.00	-3.2%
Dresden	20	16	25.0%	6,658,982.00	6,348,603.00	4.9%
Woodstock	16	12	33.3%	5,276,300.00	4,943,349.00	6.7%
Quinte	26	25	4.0%	4,632,831.00	4,397,061.00	5.4%
Hanover	31	17	82.4%	6,156,158.65	4,991,422.11	23.3%
Clinton	17	12	41.7%	3,360,683.32	2,683,891.56	25.2%
Total Supervised	1,363	1,307	4.3%	635,676,526.55	647,336,140.74	12.0%
Unsupervised	17	14	21.4%	183,242.00	108,337.00	0.0%
Total SB	1,380	1,321	4.5%	635,859,768.55	1,193,012,997.54	-1.8%
Grand Total	1,681	1,607	4.6%	1,246,960,322.87	1,193,012,997.54	4.5%

# B BREAKDOWN OF WAGERING BY TYPE

Tracks	Live	% of total	Intertrack	% of total	Teletheatre	% of total	TAB	% of total	Total Wagering	Total Thoroughbred	Total Standardbred
<b>Thoroughbred</b>											
Woodbine	82,291,855.47	15.4%	120,221,632.86	22.4%	295,718,754.80	55.2%	37,672,695.00	7.0%	535,904,738.13	535,904,738.13	0.00
Fort Erie	20,384,031.12	38.4%	24,511,131.25	46.2%	8,120,574.82	15.3%	0.00	0.0%	53,015,737.19	45,649,466.72	7,366,270.47
Total TB	102,675,686.59	17.4%	144,732,764.11	24.6%	303,839,329.62	51.6%	37,672,695.00	6.4%	588,920,475.32	581,554,204.85	7,366,270.47
<b>Quarter Horse</b>											
Picov Downs	102,862.00	36.6%	178,274.00	63.4%	0.00	0.0%	0.00	0.0%	281,136.00	281,136.00	1.00
Total QH	102,675,686.59	36.6%	178,274.00	63.4%	0.00	0.0%	0.00	0.0%	281,136.00	281,136.00	1.00
<b>Standardbred</b>											
Woodbine	40,892,79.02	13.0%	77,845,489.00	24.7%	171,262,657.20	54.3%	25,302,363.00	8.0%	315,303,299.22	21,898,943.00	293,404,356.22
Mohawk	13,208,186.00	41.7%	18,435,097.00	58.3%	0.00	0.0%	0.00	0.0%	31,643,283.00	9,079,203.00	22,570,080.00
Total WEG	54,100,976.02	15.6%	96,280,586.00	27.8%	171,262,657.20	49.4%	25,302,363.00	7.3%	346,948,582.22	30,972,146.00	315,974,436.22
Windsor	21,045,917.22	36.5%	33,325,953.89	57.8%	1,603,959.00	2.8%	1,663,234.00	2.9%	57,638,064.11	16,843,161.39	40,794,902.72
Flamero	9,870,406.00	15.1%	12,803,536.00	19.8%	42,661,037.00	65.3%	0.00	0.0%	65,334,979.00	24,474,042.00	40,860,937.00
Rideau	5,338,221.00	13.1%	14,234,261.00	35.0%	19,160,117.00	47.2%	1,896,591.00	4.7%	40,628,190.00	13,448,900.00	27,180,290.00
Western	4,141,538.00	15.6%	21,421,770.00	80.7%	117,627.34	0.4%	865,781.00	3.3%	26,546,716.34	7,962,536.94	18,584,179.40
Hiawatha	3,447,134.54	31.7%	7,260,506.68	66.7%	104,609.34	1.0%	70,130.00	0.6%	10,822,380.56	2,301,320.86	8,581,059.70
Barrie	1,243,181.00	4.9%	7,401,959.00	29.2%	15,275,720.90	60.3%	1,407,388.00	5.6%	25,328,248.90	12,526,793.30	12,801,455.60
Kawartha	2,513,893.00	20.4%	2,962,139.00	24.0%	6,271,982.60	50.9%	580,263.00	4.7%	12,328,277.60	2,524,073.40	9,804,204.20
Elmira	1,208,315.00	4.1%	6,655,137.00	22.7%	21,056,845.85	71.9%	380,659.00	1.3%	29,300,956.85	13,378,076.11	15,922,880.74
Sudbury	925,558.00	5.6%	655,033.00	4.0%	14,974,528.00	90.5%	0.00	0.0%	16,555,119.00	15,189,295.00	1,365,824.00
Dresden	981,213.00	14.7%	2,281,398.00	34.3%	3,351,368.00	50.3%	45,003.00	0.7%	6,658,982.00	1,482,482.00	5,176,500.00
Woodstock	376,571.00	7.1%	3,450,946.00	65.4%	1,357,081.00	25.7%	91,702.00	1.7%	5,276,300.00	1,287,290.00	3,989,010.00
Belleville	376,107.00	8.1%	3,503,870.00	75.6%	0.00	0.0%	752,854.00	16.3%	4,632,831.00	1,865,226.00	2,767,605.00
Hanover	849,426.00	13.8%	2,041,485.00	33.2%	2,881,373.65	46.8%	383,874.00	6.2%	6,156,158.65	1,662,415.39	4,493,743.26
Clinton	599,674.00	17.8%	1,499,383.00	44.6%	1,153,295.32	34.3%	108,331.00	3.2%	3,360,683.32	421,739.12	2,938,944.20
Total	107,018,130.78	16.3%	215,776,963.57	32.8%	301,232,202.20	45.8%	33,548,173.00	5.1%	657,575,469.55	146,339,497.51	511,235,972.04
Unsupervised	183,242.00	100.0%							183,242.00	0.00	183,242.00
Total SB	107,201,372.78	16.3%	215,776,963.57	32.8%	301,232,202.20	45.8%	33,548,173.00	5.1%	657,758,711.55	146,339,497.51	511,419,214.04
Total All	209,979,921.37	16.8%	360,688,001.68	28.9%	605,071,531.82	48.5%	71,220,868.00	5.7%	1,246,960,322.87	728,174,838.36	518,785,485.51

Note: Wagering by type includes an allocation from Thoroughbred foreign simulcasting to Standardbred totals for the dark period during the Woodbine Winter season.



# BREAKDOWN

## FOREIGN vs ONTARIO PRODUCT

### FOREIGN

### ONTARIO

Tracks	Thoroughbred	% of TB	Standardbred	% of SB	Total foreign	% of total	Thoroughbred	% of TB	Standardbred	% of SB	Total Ontario	% of total	
Thoroughbred													
Woodbine	350,595,553.66	65.4%	0.00		350,595,553.66	65.4%	185,309,184.47	34.6%	0.00		185,309,184.47	34.6%	
Fort Erie	16,577,753.87	36.3%	2,403,445.47	32.6%	18,981,199.34	35.8%	29,071,712.85	63.7%	4,962,825.00	67.4%	34,034,537.85	64.2%	
Total TB	7,366,270.47	63.1%	2,403,445.47	32.6%	369,576,753.00	62.8%	214,380,897.32	36.9%	4,962,825.00	67.4%	219,343,722.32	37.2%	
Quarter Horse													
Picov Downs	0.00	0.0%	0.00		0.00	0.0%	281,136.00	100.0%	0.00	0.0%	281,136.00	100.0%	
Total QH	0.00	0.0%	0.00		0.00	0.0%	281,136.00	100.0%	0.00	0.0%	281,136.00	100.0%	
Standardbred													
Woodbine	21,898,943.00	100.0%	83,862,801.20	28.8%	105,761,744.20	33.5%	0.00	0.0%	209,541,555.02	71.4%	209,541,555.02	66.5%	
Mohawk	6,445,517.00	71.0%	3,535,246.00	15.7%	9,980,763.00	31.5%	2,627,686.00	29.0%	19,034,834.00	84.3%	21,662,520.00	68.5%	
Total WEB	28,344,460.00	91.5%	87,398,047.20	27.7%	115,742,507.20	33.4%	2,627,686.00	8.5%	228,576,389.02	72.3%	231,204,075.02	66.6%	
Windsor	13,739,921.82	81.6%	7,961,854.13	19.5%	21,701,775.95	37.7%	3,103,239.57	18.4%	32,833,048.59	80.5%	35,936,288.16	62.3%	
Flembergo	14,306,301.00	58.5%	7,980,568.00	19.5%	22,286,869.00	34.1%	10,167,741.00	41.5%	32,880,371.00	80.5%	43,048,112.00	65.9%	
Rideau	10,087,650.00	75.0%	7,580,190.00	27.9%	17,667,840.00	43.5%	3,361,250.00	25.0%	19,600,100.00	72.1%	22,961,350.00	56.5%	
Western	6,181,900.94	77.6%	3,565,520.94	19.2%	9,747,421.88	36.7%	1,780,636.00	22.4%	15,018,658.46	80.8%	16,799,294.46	63.3%	
Hiawatha	1,699,933.43	73.9%	1,349,436.15	15.7%	3,049,369.58	28.0%	601,387.43	26.1%	7,231,623.55	84.3%	7,833,010.98	72.0%	
Barrie	8,152,267.40	65.1%	2,669,721.30	20.9%	10,821,988.70	42.7%	4,374,525.90	34.9%	10,131,734.30	78.1%	14,506,260.20	57.3%	
Kawartha	921,917.80	36.5%	825,805.00	8.4%	1,747,722.80	14.2%	1,602,155.60	63.5%	8,978,399.20	91.6%	10,580,554.80	85.8%	
Elmira	9,811,765.14	73.3%	3,372,000.09	21.2%	13,183,765.23	45.0%	3,566,310.97	26.7%	12,550,880.65	78.8%	16,117,191.62	55.0%	
Sudbury	12,100,053.00	79.7%	440,266.00	32.2%	12,540,319.00	75.7%	3,089,242.00	20.3%	925,558.00	67.8%	4,014,800.00	24.3%	
Dresden	1,041,870.00	70.3%	994,422.00	19.2%	2,036,292.00	30.6%	440,612.00	29.7%	4,182,078.00	80.8%	4,622,690.00	69.4%	
Woodstock	751,552.00	58.4%	813,961.00	20.4%	1,565,513.00	29.7%	535,738.00	41.6%	3,175,049.00	79.6%	3,710,787.00	70.3%	
Belleville	1,155,878.00	62.0%	549,507.00	19.9%	1,705,385.00	36.8%	709,348.00	38.0%	2,218,098.00	80.1%	2,927,446.00	63.2%	
Hanover	986,583.86	59.3%	797,607.41	17.7%	1,784,191.27	29.0%	675,831.53	40.7%	3,696,135.85	82.3%	4,371,967.38	71.0%	
Clinton	96,408.12	22.9%	457,685.12	15.6%	554,093.24	16.5%	325,331.00	77.1%	2,481,259.00	84.4%	2,806,590.00	83.5%	
Total	109,378,462.51	74.7%	126,756,589.34	24.8%	236,135,051.85	35.9%	36,961,035.00	25.3%	384,479,382.70	75.2%	421,440,417.70	64.1%	
Unsupervised								183,242.00			183,242.00	100.0%	
Total SB	109,378,462.51	74.7%	126,756,589.34	24.6%	236,135,051.85	35.9%	36,961,035.00	25.3%	384,562,624.70	75.2%	421,623,659.70	64.1%	
Total All	476,551.7	70.04	65.4%	129,160,034.81	24.9%	605,711,804.85	48.6%	251,623,068.32	34.6%	389,625,449.70	75.1%	641,248,518.02	51.4%



# PROGRESS

## 10 YEAR HISTORY

Year	Days Raced	Amount Wagered	Provincial Tax \$	Federal Tax \$	Purse Distribution
<b>Thoroughbred</b>					
1992	293	521,513,857	38,177,239	4,172,111	51,692,667
1993	294	567,919,864	42,216,151	4,536,159	47,176,882
1994	297	578,367,530	43,488,071	4,671,571	39,484,249
1995	291	638,490,418	47,421,044	5,077,793	47,848,765
1996	295	569,659,968	44,831,638	5,282,436	47,496,127
1997	278	553,407,902	2,767,039	4,424,817	42,325,856
1998	246	564,056,502	2,820,282	4,510,285	44,914,580
1999	272	636,422,948	3,182,114	4,839,449	58,531,153
2000	267	676,304,806	3,381,524	5,404,992	86,141,250
2001	281	728,071,976	3,640,359	5,824,576	101,274,193

<b>Quarter Horse</b>					
1992	18	186,106	13,027	1,488	126,997
1993	17	139,387	9,757	1,115	97,775
1994	19	151,149	10,652	1,209	73,734
1995	20	128,836	9,113	1,030	204,895
1996	21	110,278	7,352	882	209,072
1997	20	98,321	491	786	164,832
1998	19	97,132	485	776	161,818
1999	19	100,061	500	800	169,188
2000	19	92,382	462	739	204,725
2001	20	102,862	514	823	246,600

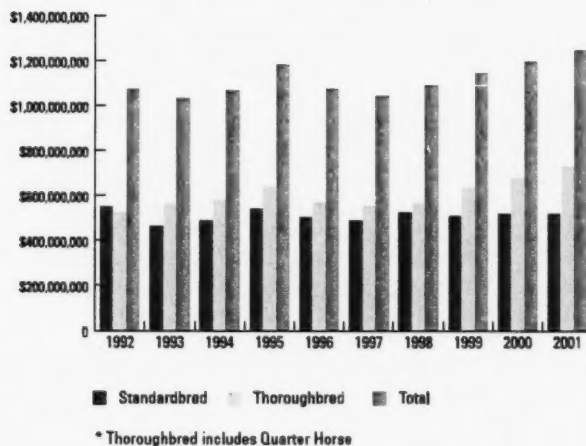
<b>Standardbred</b>					
1992	1,486	548,569,954	41,403,406	4,388,559	65,425,855
1993	1,333	463,929,955	34,541,451	3,711,440	61,693,065
1994	1,298	488,252,954	36,992,508	3,963,716	63,951,896
1995	1,208	540,542,758	45,220,663	4,698,798	78,325,497
1996	1,215	501,662,083	41,910,793	5,343,692	78,676,848
1997	1,134	489,346,651	2,446,733	3,912,610	77,707,000
1998	1,216	523,637,389	2,618,186	4,187,087	81,193,564
1999	1,256	507,556,594	2,537,783	4,060,453	103,115,151
2000	1,321	516,615,809	2,583,079	4,132,926	141,426,121
2001	1,380	518,785,484	2,593,927	4,150,284	169,077,911

1996: The Race Tracks Tax was reduced from 7% (9% on triactors) to 0.5% effective September 30, 1996.

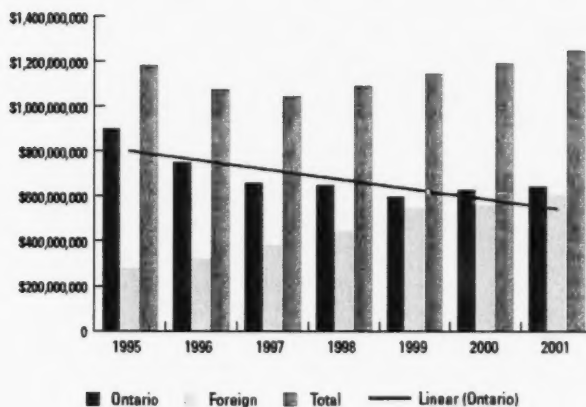
Note: Wagering statistics only include betting transactions in the Province of Ontario.

Betting transactions made in other jurisdictions on Ontario product are not included in these figures.

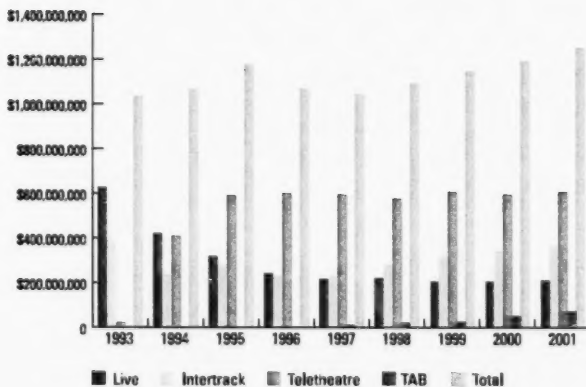
## Ontario Wagering Statistics



## How is Ontario product doing?



## How and where are people betting



# SIMULCAST WAGERING

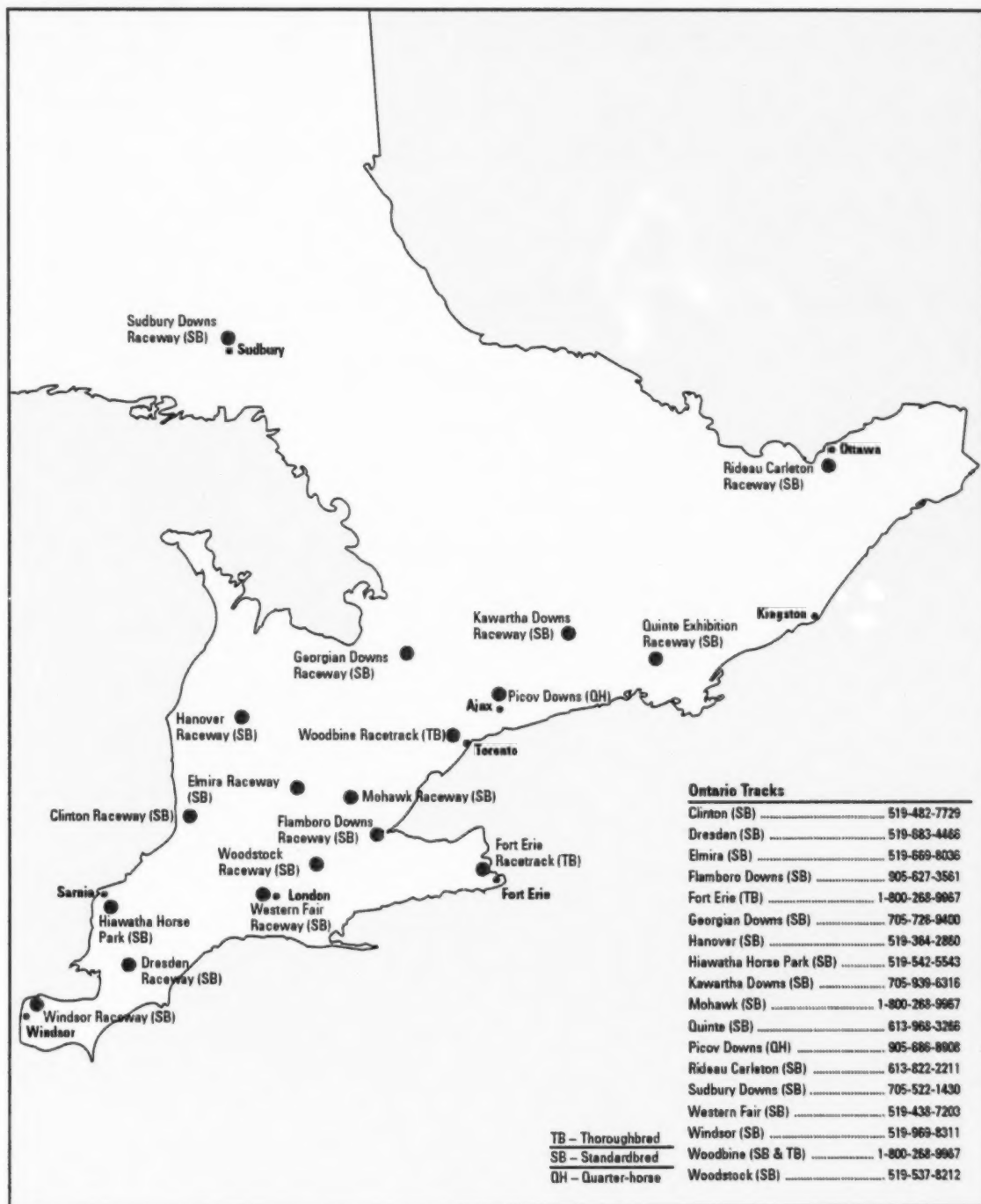
## Intertrack Wagering

Tracks	Thoroughbred Product			Standardbred Product			Total		
	2001	2000	+/-	2001	2000	+/-	2001	2000	+/-
<b>Thoroughbred</b>									
Woodbine	120,221,632.86	107,436,748.42	11.9%				120,221,632.86	107,436,748.42	11.9%
Fort Erie	19,774,634.54	18,361,991.18	7.7%	4,736,496.71	4,865,270.66	-2.6%	24,511,131.25	23,227,261.84	5.5%
Total TB	139,996,267.40	125,798,739.60	11.3%	4,736,496.71	4,865,270.66	-2.6%	144,732,764.11	130,664,010.26	10.8%
<b>Quarter Horse</b>									
Picov	178,274.00	153,973.00	15.8%				178,274.00	153,973.00	15.8%
Total QH	178,274.00	153,973.00	15.8%				178,274.00	153,973.00	15.8%
<b>Standardbred</b>									
Woodbine	21,898,943.00	20,720,304.00	5.7%	55,946,546.00	57,972,497.00	-3.5%	77,845,489.00	78,692,801.00	-1.1%
Mohawk	9,073,203.00	9,635,196.00	-5.8%	9,361,894.00	10,463,379.00	-10.5%	18,435,097.00	20,098,575.00	-8.3%
Total WEG	30,972,146.00	30,355,500.00	2.0%	65,308,440.00	68,435,876.00	-4.6%	96,280,586.00	98,791,376.00	-2.5%
Windsor	16,365,237.39	17,111,974.10	-4.4%	16,959,716.50	17,235,722.15	-1.6%	33,324,953.89	34,347,696.25	-3.0%
Flamboro	6,017,822.00	4,155,023.00	44.8%	6,785,714.00	4,752,918.00	42.8%	12,803,536.00	8,907,941.00	43.7%
Rideau	6,239,033.00	5,617,628.00	11.1%	7,995,228.00	7,334,613.00	9.0%	14,234,261.00	12,952,241.00	9.9%
Western Fair	7,802,584.00	7,828,663.00	-0.3%	13,619,186.00	14,066,233.00	-3.2%	21,421,770.00	21,894,896.00	-2.2%
Hiawatha	2,272,475.92	2,504,457.63	-9.3%	4,988,030.76	5,261,228.51	-5.2%	7,260,506.68	7,765,686.14	-6.5%
Barrie	3,687,306.00	4,809,617.00	-23.3%	3,714,653.00	4,925,308.00	-24.6%	7,401,959.00	9,734,925.00	-24.0%
Kawartha	451,629.00	523,819.00	-13.8%	2,510,510.00	1,815,900.00	38.3%	2,962,139.00	2,339,719.00	26.6%
Elmira	2,731,803.00	2,926,689.00	-6.7%	3,923,334.00	4,001,833.00	-2.0%	6,655,137.00	6,928,522.00	-3.9%
Sudbury	649,258.00	621,305.00	4.5%	5,775.00	338,192.00	-98.3%	655,033.00	959,497.00	-31.7%
Dresden	415,882.00	189,742.00	119.2%	1,865,516.00	1,737,891.00	7.3%	2,281,398.00	1,927,633.00	18.4%
Woodstock	1,019,030.00	633,888.00	60.8%	2,431,916.00	2,191,998.00	10.9%	3,450,946.00	2,825,886.00	22.1%
Belleville	1,494,041.00	1,499,352.00	-0.4%	2,009,829.00	2,119,408.00	-5.2%	3,503,870.00	3,618,760.00	-3.2%
Hanover	556,172.00	30,693.00	1712.0%	1,485,313.00	150,376.00	887.7%	2,041,485.00	181,069.00	1027.5%
Clinton	271,143.00	114,034.00	137.8%	1,228,240.00	421,229.00	191.6%	1,499,383.00	535,263.00	180.1%
Total SB	80,945,562.31	78,922,384.73	2.6%	134,831,401.26	134,788,725.66	0.0%	215,776,963.57	213,711,110.39	1.0%
Grand Total	221,120,103.71	204,875,097.33	7.9%	139,567,897.97	139,653,996.32	-0.1%	360,688,001.68	344,529,093.65	4.7%

## Teletheatre Wagering

Tracks	Thoroughbred Product			Standardbred Product			Total		
	2001	2000	+/-	2001	2000	+/-	2001	2000	+/-
Woodbine Entertainment	280,302,604.00	274,659,234.00	2.1%	159,963,802.00	168,119,652.00	-4.9%	440,266,406.00	442,778,886.00	-0.6%
Fiamboro Downs	18,456,220.00	18,787,154.00	-1.8%	24,204,817.00	26,421,542.00	-8.4%	42,661,037.00	45,208,696.00	-5.6%
Woodbine/Picov Downs	17,912,507.00	16,516,532.00	8.5%	12,771,277.00	12,497,399.00	2.2%	30,683,784.00	29,013,931.00	5.8%
Ontario Teletheatre Network	12,906,797.00	13,027,191.00	-0.9%	15,361,739.00	18,595,221.00	-17.4%	28,268,536.00	31,622,412.00	-10.6%
Rideau Carleton	6,472,120.00	6,023,410.00	7.4%	12,687,997.00	11,106,088.00	14.2%	19,160,117.00	17,129,498.00	11.9%
Sudbury Downs	14,540,037.00	11,518,932.00	26.2%	434,491.00	3,505,610.00	-97.6%	14,974,528.00	15,024,542.00	-0.3%
Georgian Downs(Barrie) Hub	5,144,048.00	937,241.00	448.9%	5,626,015.00	2,226,217.00	152.7%	10,770,063.00	3,163,458.00	240.5%
Fort Erie	5,490,801.06	0.00		2,629,773.76	0.00		8,120,574.82	0.00	
Kawartha Downs	744,282.00	760,104.00	-2.1%	3,625,758.00	3,794,113.00	-4.4%	4,370,040.00	4,554,217.00	-4.0%
Dresden	1,054,327.00	1,115,140.00	-5.5%	2,297,041.00	2,416,653.00	-4.9%	3,351,368.00	3,531,793.00	-5.1%
Windsor	107,502.00	66,675.00	61.2%	1,496,457.00	1,359,560.00	10.1%	1,603,959.00	1,426,235.00	12.5%
Woodstock	686,336.00			141,765.00			828,101.00		
Western Fair	6.00	257.00	-97.7%	13,012.00	669,944.00	-98.1%	13,018.00	670,201.00	-98.1%
Grand Total	363,817,587.06	343,411,870.00	5.9%	241,253,944.76	250,711,999.00	-3.8%	605,071,531.82	594,123,869.00	1.8%

# MAP OF ONTARIO RACE TRACKS





# ORC LOCATIONS

## HOURS OF OPERATION

### *Head Office*

**Ontario Racing Commission**  
20 Dundas St. West, 9th Floor  
Toronto, Ontario M5G 2C2

(416) 327-0520  
(416) 325-3478 FAX  
[orcingry@cbs.gov.on.ca](mailto:orcingry@cbs.gov.on.ca)

Hours of operation  
8:30 a.m. to 5:00 p.m. Monday through Friday

### *Thoroughbred ORC Offices*

**Fort Erie Racetrack, Fort Erie**  
(905) 871-3200 ext. 3612  
8:30 p.m. to 2:00 p.m. on live race dates

**Woodbine Racetrack, Toronto**  
(416) 675-7223 ext. 2237  
8:30 a.m. to 3:00 p.m. Thursday through Sunday  
10:00 a.m. to 7:00 p.m. Wednesdays

### *Standardbred ORC Offices*

**Clinton Raceway, Clinton**  
(519) 482-5270 ask for the ORC office  
4:00 p.m. to 8:00 p.m. on live race dates

**Dresden Raceway, Dresden**  
(519) 683-4466 and ask for the ORC office

**Elmira Raceway, Elmira**  
(519) 669-8036 ext. 244  
4:00 p.m. to 8:00 p.m. on live race dates

**Flamboro Downs, Dundas**  
(905) 627-3561 ext. 261  
12:30 p.m. to 4:30 p.m. Wednesday through Saturday  
4:00 p.m. to 8:00 p.m. Sundays

**Georgian Downs, Innisfil**  
(705) 726-9400 ext. 406  
5:00 p.m. to 8:30 p.m. on live race days

**Hanover Raceway, Hanover**  
(519) 364-2860 and ask for the ORC office  
5:00 p.m. to 9:00 p.m. on live race days

**Hiawatha Horse Park, Sarnia**  
(519) 542-5543 and ask for ORC office  
5:00 p.m. to 8:00 p.m. on live race days

**Kawartha Downs, Fraserville**  
(705) 939-6316 and ask for the ORC office  
5:00 to 8:30 p.m. on live race days

**Mohawk Raceway, Campbellville**  
(905) 854-2255 ext. 4311  
4:00 p.m. to 8:00 p.m. on live race days  
8:30 a.m. to 11:30 a.m. during qualifiers

**Quinte Exhibition & Raceway, Belleville**  
(613) 968-3266 and ask for ORC office  
5:00 p.m. to 8:30 p.m. on live race days

**Rideau Carleton Raceway, Ottawa**  
(613) 822-2211 ext. 355  
3:00 p.m. to 7:00 p.m. on Mondays  
5:00 p.m. to 9:00 p.m. on Thursday-Saturday

**Sudbury Downs, Chelmsford**  
(705) 855-9001 and ask for ORC office  
4:00 p.m. to 8:00 p.m. on live race days

**Western Fair Raceway, London**  
(519) 438-7203 ext. 361  
5:00 p.m. to 8:00 p.m. on live race days

**Windsor Raceway, Windsor**  
(519) 969-8311 ext. 311  
9:00 a.m. to 12:00 Noon during qualifiers  
4:00 p.m. to 8:00 p.m. on live race days  
3:30 p.m. to 7:30 p.m. on Sundays

**Woodbine Raceway, Rexdale**  
(416) 675-3993 Ext. 2641 or 1-800-268-9967  
(toll free in Ontario)

Winter hours:  
10:00 a.m. – 2:00 p.m. Sundays  
4:00 p.m. – 8:00 p.m. on live race days  
Summer hours:  
4:00 p.m. – 8:00 p.m. on live race days

**Woodstock Raceway, Woodstock**  
(519) 537-8212 leave message for ORC agent  
11:00 a.m. to 2:00 p.m. on live race days

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